Dear Friends,

This Campaign Annual Report for 2008–2009 celebrates the extraordinary generosity of Yale’s alumni, parents, and friends. Despite the nation’s economic crisis, your ongoing generosity enabled us to continue to advance Yale’s core mission of teaching and research. I am deeply grateful.

Your contributions relieved pressure on the budget and protected our most critical activities at a time when Yale made tough and difficult budget reductions as a result of the financial crisis. They also provide the resources to pursue the exceptional opportunities that are preparing Yale for tomorrow.

Foremost is our commitment to expanding financial aid. In September 2009, 54 percent of entering freshmen qualified for need-based aid. With families across the economic spectrum needing more support than ever, awards in the Class of 2013 have grown to an average of $34,440. This is a powerful indicator that your gifts do help keep a Yale education within reach of these students, regardless of their families’ financial circumstances.

Giving has also sustained Yale’s momentum in the sciences. In 2008–2009, we advanced construction of the Smilow Cancer Hospital, opened the School of Forestry & Environmental Studies in Kroon Hall—Yale’s greenest building—and established both the Raymond and Beverly Sackler Institute for Biological, Physical and Engineering Sciences and the Yale Climate and Energy Institute. And Yale continues to make investments in the sciences, especially on our West Campus, which holds dramatic promise for the biomedical sciences.

Supporting our international goals, donors are funding new study and engagement with India modeled after the successful Yale-China programs, with new faculty chairs, scholarly exchange, and increased study and internship positions for students. And in April we launched the Jackson Institute for Global Affairs, further solidifying Yale’s role as a global institution of consequence.

As you will read in these pages, your generosity is vital to the University’s success in all these ventures and more. Thank you for all you have contributed and for your loyal support of Yale.

Richard C. Levin ’74 Ph.D.
Dear Friends,

In the past twelve months, everyone in the Yale family has been touched by the economy. But it is during these difficult times that we are reminded just how resilient our University really is—in no small measure because of its extraordinary alumni and friends.

In a year that has shaken many institutions, Yale has remained solidly on track, and our volunteers and donors have stayed true to a vision of a greater Yale tomorrow. More than 50,400 alumni, parents, and friends have stepped forward with generous contributions, not just to support today’s students and faculty, but—as described in these pages—to advance every area of the Campaign.

Giving in fiscal 2008–2009 reached $433.9 million, bringing the Campaign total to $2.719 billion as of June 30, 2009. This outpouring of generosity combines to keep Yale Tomorrow $219.2 million ahead of our straight-line projection to reach the $3.5 billion goal by June 30, 2011.

As Campaign Co-Chairs, we are honored to be part of this wonderful community, with its dedicated volunteers and donors. As we move together to secure Yale as a great university today and into the future, we are thankful for all you have contributed.

From the Campaign Co-Chairs

G. Leonard Baker, Jr. ’64
Edward P. Bass ’67
Joshua Bekenstein ’80
Roland W. Betts ’68
Susan M. Crown ’80
Donors Sustain Campaign Ahead of Projections

Giving in the third public year of the Yale Tomorrow campaign stands as testimony to the loyalty of Yale alumni, parents, and friends. In a time of financial crisis, the University has reduced its expenditures by 7.5 percent and slowed its most ambitious capital projects—judicious steps that were no doubt reflected in the personal finances of donors. Nevertheless, the period July 1, 2008–June 30, 2009 brought $433.9 million in gifts and pledges, with strong support in the form of annual gifts, reunion gifts, and other contributions.

Together, donors raised the Campaign total to $2.719 billion—a solid 9 percent ahead of the straight-line projection of gifts needed to reach $3.5 billion by the close of the Campaign in 2011.

“This year we continued to build support for Yale’s most important priorities—our students, our faculty, and the extraordinary work they do. Alumni, parents, and friends have responded with such generosity and affection for Yale, and we are so grateful to everyone.”

Inge T. Reichenbach
Vice President for Development

Cumulative Campaign Giving

Through the close of 2008–2009, the Yale Tomorrow campaign stands at $2.719 billion, representing 77.7 percent of the new $3.5 billion goal.
Donors Continue to Show Support in 2008–2009

More than 75 percent of gifts during 2008–2009 came to Yale from alumni, parents, and friends, including strong support from corporations and foundations. Overall, donors directed 42.5 percent to Endowment, particularly in the vital areas of student and faculty support. Another 54.2 percent was directed to current use, providing funding that can be immediately applied to the University's budget needs.

Yale received $367.9 million in cash revenue, making 2008–2009 the fourth-highest cash year in Yale’s history. And in a promising sign, a surge in giving at year-end meant that June 2009 was the strongest cash month in three years, with $56.7 million compared to $46 million in June 2008 and $50.9 million in June 2007.

Campaign Giving by Source 08–09

- **Foundations**: 11.2%, $48.8 million
- **Corporations**: 6.4%, $27.8 million
- **Other Individuals**: 12.4%, $63.8 million
- **Other Organizations**: 5.3%, $23 million
- **Parents**: 5.0%, $21.6 million
- **Alumni**: 59.7%, $258.9 million

Areas of Campaign Giving 08–09

- **Designation Pending**: 2.0%, $8.5 million
- **Facilities**: 1.3%, $5.8 million
- **Endowment**: 42.5%, $184.4 million
- **Current Use**: 54.2%, $235.2 million

*Campaign early commitments
The Endowment Picture

Despite a drop from its pre-crisis high of $22.9 billion, the Yale Endowment’s long-term performance continues to rank among the very top institutional funds. David Swensen, Yale’s chief investment officer, talks about the business of managing the Endowment, a difficult year, and directions for the future.

How have the markets affected Yale’s Endowment?
From July 1, 2008 to June 30, 2009, the Endowment declined by 24.6 percent, or $5.6 billion, and we spent a further $1.2 billion to support Yale’s operating budget. This is the first time the Endowment produced negative returns since 1988. But at $16.3 billion, the fund is still a substantial source of support for the University.

Will the “Swensen Model” change in its approach to portfolio management?
Making the best choices for Yale’s Endowment in the context of today’s markets has been a great intellectual and professional challenge. The losses create portfolio management issues, but they are issues we were prepared to meet because a one-year decline of nearly 25 percent falls within the range of expected outcomes. We firmly believe that our basic investment strategy—built around the principles of equity orientation and diversification—remains fundamentally sound.

First, Yale has benefited greatly from the superior returns that come from taking prudent risks. Yale’s Endowment returned an annualized 11.8 percent over the past ten years, surpassing by a wide margin annual results for domestic stocks of -1.2 percent and domestic bonds of 6.0 percent. Relative to the average return of college and university endowments, over the past decade Yale’s investment performance added over $10 billion of value.

Second, even with last year’s drop, diversification continues to be a sound strategy to mitigate risk. This is less evident in the heat of a financial crisis, when all risky assets tend to move together, but as markets return to normal Yale will once again enjoy the long-term benefits from holding a diverse portfolio.

Can the Endowment continue to be a reliable source of support for Yale?
In 2010, the Endowment will pay out $1.1 billion to support the operating budget, or 42 percent of Yale’s total revenues. This is only a slight decline from last year, thanks to a smoothing rule that adjusts spending gradually in response to changes in Endowment market value.

The target spending rate approved by the Yale Corporation currently stands at 5.25 percent. According to the spending formula, Endowment expenditures for a particular budget cycle are based on 80 percent of the previous year’s spending, plus 20 percent of the targeted long-term spending rate applied to the current market value.

The spending rule has two implications. First, by incorporating the previous year’s spending, the rule eliminates large fluctuations, enabling the University to plan for its operating budget needs. Over the last twenty years, annual changes in spending have been about a third as volatile as annual changes in Endowment value. Second, by adjusting expenditures toward the long-term target spending level, the rule ensures that spending will be sensitive to fluctuating Endowment market values, providing stability in long-term purchasing power.

What is the role of the Yale Tomorrow campaign in sustaining the Endowment?
In 2008–2009, donors contributed $184.4 million to the Yale Endowment. We’re extremely grateful. These gifts have been vital to funding the activities of current faculty and students. And of course, we’re investing these gifts with the long-term expectation that they will provide substantial revenues to sustain teaching and research at Yale for many more generations.
Sustaining a Fundamental Mission

Yale University has built a great academic tradition on its ability to draw talented people—faculty members and students alike—who are driven to learn by the force of their own intellect, curiosity, and creativity. These scholars form an extraordinary community, one that is buoyed by signature programs of teaching and research, world-class collections, and a broad array of extracurricular activities. And when a professor makes a new discovery, mentors a graduate student, or helps an undergraduate develop the talents needed by tomorrow’s leaders, all of us benefit.

To ensure that this essential work continues, donors are providing significant support for many of the opportunities for learning that make the great Yale experience: interdisciplinary projects, collections, new research areas, teaching innovations, and extracurricular life. Here are the stories of some of their many generous gifts.
Expanding Access to Yale Libraries

The Yale University Library holds almost thirteen million volumes and information in all media, ranging from ancient papyri to early printed books to electronic databases. As one of the largest research libraries in the world, and with a mission to support teaching, research, and the preservation of knowledge, the Library is in a state of constant change and development. To support the Library’s essential role at Yale, and worldwide, a grant from the Arcadia Fund has established the University Librarian’s Resource Fund. The flexibility inherent in this gift will allow the University Librarian to pursue strategic opportunities and fund key projects to expand access to its physical and digital collections, especially in the international sphere.

Bringing the World’s Architects to Yale’s Classrooms

Visiting professors in the Yale School of Architecture play an integral role in the education of tomorrow’s architects. Each term, the foremost practitioners in the field lead advanced studios to expose students to the latest cross-currents of ideas and ideologies in current architectural practice. To support the School’s long-standing visiting critic system, Lord Norman R. Foster ’62 M.Arch. has established a permanent endowment to bring distinguished architects to teach at Yale from around the world. “It is a tremendous honor for our School to have the Lord Norman R. Foster Visiting Professorship in Architecture, and it will be an equally significant honor for the individuals selected to fill the chair,” said Robert A.M. Stern, dean of the Yale School of Architecture. “Lord Foster is, and has always been, an outstanding role model for excellence in our profession.”

Preserving Co-Curricular Activities

From basketball to Brazilian Jiu Jitsu, club sports have a special place at Yale. Initiated more than fifty years ago with only seven teams, the program now boasts more than thirty, and as many as 600 students participate each year. In support of this vibrant co-curricular activity, William C. Ford ’48 has made a gift to endow the William C. Ford Club Sports Program. His generosity will provide funding to operate the program, as well as support its growth following the planned expansion of Yale College. “Athletics play a great part in the overall development of a person,” Ford said. “They should be an integral part of college life.” Club sports also offer valuable leadership opportunities and learning experiences in and outside of the classroom.
Enhancing the Freshman Experience

Edgar M. Cullman ’40 has extended his longstanding commitment to the undergraduate experience by endowing the dean of freshman affairs position, which is currently held by Raymond Ou. A student’s first year at Yale can be both exciting and overwhelming. The Edgar M. Cullman Dean of Freshman Affairs will help first-year Elis navigate the academic and extracurricular environment and adjust to a new home away from friends and family. “I recall fondly my experience as a freshman and the role the dean of freshman affairs played in my life,” Cullman said. “It therefore gives me great pleasure to support Yale’s students by funding this position.”

Endowing the Divinity School Deanship

Robert L. McNeil, Jr. ’36S honored his grandfather, an 1877 graduate of the Divinity School and a leader of the Congregational Church in Connecticut, by endowing the Reverend Henry L. Slack Dean of Yale Divinity School. The University appointed Dean Harold W. Attridge as the inaugural holder in May 2009. “Naming the deanship in memory of Mr. McNeil’s grandfather reminds us of the core mission of the School, to educate the dedicated pastors who will lead the church in the next generation,” said Attridge.

Providing Vital Resources for Music and Theater

The Aaron Copland Fund for Music, Inc. has established an endowed fund for the Oral History of American Music (OHAM) archive, which is engaged in conducting interviews with major figures in contemporary American music. The archives are a unique and valuable resource for scholars and students of American musical and cultural history. Support from the Fund ensures that OHAM will continue its mission to collect, preserve, and disseminate the oral and video memoirs in the voices of the most creative American musicians.

Theodore P. Shen ’66 has continued his generous support of the Shen Musical Theater Curriculum, which he has funded since its inception in 2004. The program offers eight accredited courses that include musical theater composition, book and lyric writing, and direction and performance, and is offered to students in Yale College, the School of Drama, and the School of Music. Originally developed and supervised by Professor Richard Lalli of the Department of Music, beginning in the 2009–2010 academic year the program will be directed by Daniel J. Egan ’84 M.Phil., a highly accomplished vocal performer as well as teacher and lecturer in musical theater, music, and opera. The curriculum is taught primarily by visiting faculty who are distinguished practitioners in their respective fields, and is augmented by a series of master class seminars given by leading artists from the musical theater community.

The University dedicated the Frederick Iseman Theater in May 2009, a state-of-the-art performance venue for the School of Drama, Yale College, and the community, recognizing Frederick Iseman ’74 for his generous support of Yale. “I am honored to have my name affiliated with this illustrious Drama School, which strives continuously to achieve work that is lasting, influential, transcendent, and sublime,” Iseman said at the dedication event. “What a pleasure to do my bit to abet Yale’s remarkable work.”
Remembering Yale in their estate plans, donors have a lasting impact on teaching and research. Here are just a few examples of planned gifts to Yale in 2008–2009.

Transformative donors, John W. ‘67 and Susan G. Jackson recently augmented the Yale University Art Gallery’s prestigious collection with a promised gift of Pablo Picasso’s Rose Period painting, Head of Fernande. The piece was on display during the Gallery’s exhibit Picasso and the Allure of Language, curated by Susan Greenberg Fisher ‘01 Ph.D., the Horace W. Goldsmith Associate Curator of Modern and Contemporary Art. “We were so pleased to have the painting as a part of the exhibit, but it will also play an important role in the classroom,” Fisher said. “Giving students an opportunity to engage with art is the best way to generate new ideas.”

Unrestricted gifts are of great value to Yale. They enable the University to pursue strategic opportunities and fund ideas yet to be imagined. But during times of economic uncertainty they are even more important. Unrestricted gifts can be allocated where they are needed most, and, because of their flexible nature, they can reinforce existing programs, fund important new initiatives despite budget restrictions, and provide support to the increased number of families who require assistance during an economic downturn. A bequest made by the late Mrs. Peter A.G. Brown ‘45W has provided unrestricted funding to the University. This support, along with the generosity of many others, helps secure Yale’s robust programs and generous financial aid policy regardless of the economic climate.

Ronald G. Sampson ’63 has documented a bequest to establish a professorship in his name. The Ronald G. Sampson Professorship may be filled, at Yale’s discretion, by faculty members in English, the history of art, the School of Music, or any of the natural sciences. In a letter acknowledging Sampson for his generous testamentary plans, President Levin said, “The ability to attract and retain a superb faculty is key to the continuing excellence of the University, and the creation of a new professorship is an especially important step in that direction.”

William H. Draper III ’50 documented a generous bequest to provide unrestricted support to the University. The flexible nature of his intention will enable the University to use it where it is needed most, supporting mission-driven initiatives in education and research.
Ensuring the Widest Access

Across the globe, nations and industries look to universities like Yale to prepare men and women for leadership. Today’s students—at the undergraduate, graduate, and professional levels—will drive tomorrow’s innovation, spur economic growth, and bring new vitality to every sector of society. But to realize this promise, we need the most able young scholars to not just enroll here, but also graduate without a crushing burden of debt. That is why financial aid funds are so critical: they ensure that students from every walk of life have access to Yale’s educational programs and the opportunities they represent. At a time when more students need more financial aid than ever before, gifts from alumni, parents, and friends are helping to sustain a forty-year progression toward more-open access for the best students from across the nation and around the world. Here are just a few examples of their generosity.
Ensuring the Widest Access

Opening Doors at Yale Law School

Thomas D. Barr ’58 LL.B. practiced law for more than forty years and earned a reputation as the “father of modern big-case litigation.” To honor this legacy and his abiding connection to Yale Law School, his wife, Cornelia H. Barr ’58, established the Thomas D. Barr ’58 Scholarship to provide financial aid to law students interested in litigation. Nearly 80 percent of the student body at Yale Law School receives scholarship support. This need-based aid helps secure the Law School’s ability to attract the best students regardless of their financial circumstances.

Lawrence J. ’71 J.D. and Joyce L. Stupski have made a new gift to their Fund supporting the Career Options Assistance Program (COAP), which provides loan repayment assistance to graduates of Yale Law School. Established in 1989, the program makes it easier for alumni to dedicate all or part of their careers to public service by decreasing their debt burden. In 2009, Yale Law School increased the income threshold that qualifies graduates for full loan repayment from $46,500 to $60,000. The Stupsks’ generosity will support the program’s growth, as well as the Law School’s long-standing tradition of graduating leaders who go on to make great contributions to public service.

Providing an International Experience for Every Student

Each summer more than 300 Yale undergraduates travel overseas to study, work, or conduct scientific research with funding from International Summer Awards. Time abroad can be a defining moment in a student’s academic career. Ji “Jerry” Guo ’09, who worked as a reporter in China, said, “Living in Beijing was an absolutely memorable experience. The city is at the center of the biggest story of our time: the coming of age of China. For me, everything was eye-opening.” Endowed funds like the Gohh Ouyang International Summer Award, established by Deborah Gohh Ouyang ’78 and Paul Ouyang, help ensure that all undergraduates have access to invaluable international study experiences. The Gohh Ouyang award will provide such support with a preference for students traveling to China.

Expanding Scholarship Resources in Yale College

William Y. Gard ’49 has celebrated his 60th reunion with a gift to establish a charitable gift annuity in support of financial aid at Yale. Fully backed by the University’s assets, the annuity will provide Gard with fixed payments for life and ultimately help fund a key Campaign priority.

At a time when more students require financial aid, gifts for scholarships are becoming even more crucial. President Levin said, “The expansion of our scholarship resources remains one of our highest and most urgent priorities, and it is even more critical now as we implement new policies that increase the assistance offered to our deserving undergraduates.”
Extending Assistance to Environmental Scholars

Forrest C. Berkley ’76 created the Berkley Scholarship Fund to offer tuition assistance to School of Forestry & Environmental Studies (F&ES) students, with a preference for individuals from areas not typically noted for their conservation efforts. He has also continued his support of the Program in Conservation Innovation, which he established in 2005 to encourage new strategies in land stewardship, as well as research and teaching on the topic. “These gifts are a reflection of a strong personal interest in innovative approaches to land conservation and to provide meaningful philanthropic support to Yale University and, more specifically, F&ES,” Berkley said. “I am pleased to be able to combine these two interests in a way that will help ensure the future of strong conservation leadership and the development of innovative new tools for protecting land.”

Advancing a New Generation of Playwrights

The late Mark J. Richard ’57 DRA established a scholarship in the School of Drama for students of playwriting. Funded with a bequest, Richard’s scholarship helps reduce the burden of debt facing graduates of the program, enabling new playwrights to remain focused on their craft and join the ranks of Yale’s accomplished dramatists. “We believe that every voice is unique, and by intense submersion into a spectrum of aesthetics, literature, and theory, a playwright’s singular voice is strengthened,” said Paula Vogel, Eugene O’Neill Professor (Adjunct) and chair of the Department of Playwriting at the Yale School of Drama. “We are exceptionally grateful to Mark Richards for supporting the students in our program.” Currently, 93 percent of drama students receive financial aid—an important benefit for artists entering a field where salaries can be uncertain.
Annual giving in 2008–2009 provided significant budget relief, funding opportunities for students and faculty alike. Yale is grateful to the many donors who give year after year.

Just nine years after graduating from Yale College, Michael F. Buchwald ’00 has established himself as a committed and generous donor to the Yale Alumni Fund. Currently serving as the Chair of Agents for his class, he has been a consistent annual donor, and he has given at the Nathan Hale Associates level for the past two years. The Nathan Hale Associates program was launched in 1994, and for the past fifteen years it has recognized and encouraged leadership annual unrestricted giving to Yale University through the Alumni Fund. Gifts to the Alumni Fund provide immediate support for a wide variety of University initiatives, programs, and resources, including financial aid, summer student awards, and materials in the University Library. In addition to providing for existing programs, the Alumni Fund also serves as a form of “venture capital,” supplying the financial resources to initiate new research and teaching programs, even in the face of budget limitations. This type of funding is particularly important during times of economic uncertainty.

Roderick W. Correll ’57E, ’85 MBA is an active volunteer and generous donor to the Yale Alumni Fund. He has been the Chairman of Agents for the Class of 1957 since 2002 and is a member of the YAF Board of Directors and the Class of 1957 Council. Correll has also served on several reunion gift committees and is the Planned Giving Chairman for his upcoming 55th Yale College Reunion. He gives consistently to the Alumni Fund and the School of Management. In recognition of his longstanding support, Correll was honored with the Alumni Fund Chairman’s Award in November 2008.

Andrew “Drew” Chin ’04 has been a consistent donor to the Yale Alumni Fund since his graduation five years ago. This year, to mark his 5th Reunion, he made a generous leadership level commitment to the Yale Alumni Fund. He credits his parents as his inspiration to give—they are both Yale graduates. Chin said, “My parents recognize and appreciate what Yale has done for them and they have instilled this in me.” Chin was a member of his 5th Reunion Gift Committee and has been an Alumni Fund agent since his senior year, when he served as a class agent for his residential college.
Today’s extraordinary advances in the sciences bring a deeper understanding of the natural world and our place in it. The march of discovery supplies new tools and technologies to improve life and drive the world’s economies. At the same time, research uncovers ways to enhance human health as well as the health of the global environment. As one of the world’s leading research universities, Yale has an opportunity to contribute in significant ways to this progress. In recent years, a concerted investment in the sciences—from the reestablishment of a School of Engineering & Applied Science to the purchase of West Campus—has brought new capacities in all of these critical areas. The University is committed to continuing this vital expansion. Here are some of the many gifts that are bringing new capacities to Yale’s schools, departments, and programs in science, engineering, and medicine.
Launching the Yale Climate and Energy Institute

Campaign co-chair and longtime environmental champion, Edward P. Bass ’67 has continued to support Yale’s efforts to address climate change. With a gift of start-up funding, Bass is helping to launch the Yale Climate and Energy Institute (YCEI). The Institute will serve as the University’s focal point for developing and evaluating solutions to climate change by providing support for interdisciplinary research, postgraduate education, and outreach through conferences and workshops.

In March 2009, Yale announced that Rajendra K. Pachauri will lead the newly established YCEI. Pachauri has chaired the United Nations Intergovernmental Panel on Climate Change since 2002, and in 2007, he was honored with the Nobel Peace Prize on its behalf. “Climate change has now become an important part of government policy worldwide and the YCEI has enormous potential to fill the need for objective analysis of mitigation options,” Pachauri said. “As an institution with a global focus and international reach, Yale can also pursue research on impacts of climate change in different parts of the world and develop suitable adaptation measures, particularly in the most vulnerable regions. Institutes like YCEI are needed to find new directions and solutions that will address human-induced climate change and move us to more sustainable development.”

Supporting Dual Careers in Medicine and Research

The M.D./Ph.D. program at the Yale School of Medicine is a rigorous course of study that attracts the best and brightest students with interests in both research and clinical practice. The program’s director, James D. Jamieson, who has been a member of the Yale faculty for more than thirty-five years and served as the inaugural chair of cell biology, established a scholarship for M.D./Ph.D. students pursuing research in the life sciences. The James D. Jamieson and Family Scholarship will provide new financial aid resources, attracting additional students to this elite course of study, which can take as many as eight years to complete. “Dr. Jamieson’s gift is a tangible demonstration of his abiding interest in the M.D./Ph.D. program, to which he has devoted so much of his life,” said Robert J. Alpern, dean of the School of Medicine. “It will serve countless generations of young men and women who will pursue this noble profession.”
Honoring Mentors and Teachers

With contributions to support faculty in Yale School of Medicine, Robert L. McNeil, Jr. ’36S has memorialized three professors who had a profound impact on his Yale College experience. McNeil’s first gift establishes the George R. Cowgill Professorship, now held by Gerald I. Shulman, an internationally known diabetes researcher. “As an undergraduate, one of my outstanding teachers was Professor Cowgill at the Yale School of Medicine, and I wanted to make certain that he would be remembered for the great scientist, mentor, and teacher that he was,” McNeil said.

His second gift has created the Goodman and Gilman Yale Scholar Fund, part of an initiative to award four years of start-up funding to the School’s most promising new researchers. The Fund will support the work of an investigator whose research holds translational promise for human therapies. The Fund’s namesakes are renowned for writing The Pharmacological Basis of Therapeutics in 1940 while they were assistant professors in the Yale School of Medicine. McNeil said, “It was important to me to make sure that the Goodman and Gilman textbook would be forever linked to the School of Medicine, where it was conceived and written.”

Understanding Dyslexia

Julia G. Krapf ’87, ’91 M.A. is funding a new study to better understand the genetics of dyslexia via a grant from the Manton Foundation. Led by Yale School of Medicine scientist Jeffrey R. Gruen, associate professor of pediatrics, genetics, and investigative medicine, the study will compare the complete genomes of 1,000 dyslexic children with 1,000 fluent readers to identify the genes that may play a role in the condition. Gruen’s ultimate goal is to develop a genetic test, enabling parents and teachers to intervene at the beginning of a child’s education. He said, “If you can identify kids early, by third grade, and get them into an intervention program, you can frequently get them reading up to grade-level, and that effect is long-lasting. That’s a wonderful thing.”
Facilitating Collaboration in Biomedical Research

Research collaboration among scientists has gained new momentum at Yale, thanks to a leadership gift from Raymond and Beverly Sackler. Raymond Sackler notes, “As a physician, I have believed that biomedical research could be accelerated by the application of tools routinely used by physicists and engineers.” Researchers from three different areas at Yale—the School of Medicine, the School of Engineering & Applied Science, and the Faculty of Arts & Sciences—will come together to pursue common goals in research and teaching under the auspices of the new Raymond and Beverly Sackler Institute for Biological, Physical, and Engineering Sciences. Lynne Regan, who holds professorships in molecular biophysics and biochemistry as well as chemistry, has been appointed by Provost Peter Salovey to be the first director of the Institute.

The Institute will provide resources at the interface of the biological and physical sciences, facilitating new discoveries in biomedicine, disease control, and prevention, as well as advances in engineered structures and devices. The Institute will bridge the divide typically found among these fields by funding cross-disciplinary graduate fellowships, visiting scholars, an international symposium, and intensive short courses focused on techniques used across disciplines. “The Institute will bring together faculty from departments across the University and enable transformative research and teaching initiatives,” Regan said. “We are very excited by the new opportunities this gift brings to Yale.”

Unlocking the Mysteries of Ancient Civilizations

The Seaver Institute is supporting the research of Marcello Canuto, assistant professor of anthropology, as he aims to resolve the mystery of the rise and sudden collapse of Classical Maya civilization between the 7th and 10th centuries. Funding from the Institute has enabled Canuto to excavate the remains of an important local center, La Corona, in Guatemala’s remote Petén region. Allied to one of two warring kingdoms, the site may reveal the nature of political relations in this area as well as important clues about how the conflicts may have exacerbated the region’s vulnerability to environmental change.
Creating New Strength in the Sciences

Longtime supporters Donald S. ’42, ’59 M.Eng. and Dorothy S. ’73 MFS McCluskey have contributed to engineering and environmental studies at Yale, two areas of emerging importance as the University broadens and strengthens its capacities in science. Don McCluskey established the William A. Norton Professorship in Technological Innovation, which he named for the faculty member credited with creating the first engineering program at Yale more than 150 years ago. In January, Robert J. Schoelkopf was appointed the inaugural Norton Professor. His expertise in applied physics and noted research on quantum transport exemplifies the inspiration for the chair: to recognize technological innovators in engineering.

Dorothy McCluskey created a scholarship fund for mature students enrolled in the School of Forestry & Environmental Studies (F&ES) mid-career master’s degree program, which prepares established professionals for new leadership in environmental stewardship. Additionally, she continues to fund the Dorothy McCluskey Visiting Fellowship—fellows have included two Nobel Peace Prize winners—and is a regular donor to the F&ES annual fund. “Throughout my career, I was vividly aware of the impact that F&ES and the people I met there had on my professional life,” Dorothy said. “I always knew that I would give back to the School.”

Understanding the Human Brain

The James S. McDonnell Foundation is committed to supporting research identifying how neural systems support cognitive functions, and how cognitive systems are related to observable behavior in humans. Research supported in Yale Professor Nenad Sestan’s laboratory will examine the molecular, structural, and evolutionary factors that contribute to the distinctiveness of the human brain, thus enabling a better understanding of its evolution and development.
Corporations and foundations have played an integral role in advancing the priorities of the Yale Tomorrow campaign. Their support has touched all areas of the University, and this past year included funding for key initiatives in scientific and medical research. Here are a few examples:

An anonymous grant will support critical research on human babesiosis, a parasitic tick-borne illness that manifests with malaria-like symptoms. Peter Krause, senior research scientist in the Division of Epidemiology of Microbial Diseases at Yale School of Public Health, will study the health burden of babesiosis and the genetic determinants of resistance to the infection, as well as its scope and the effects of the babesiosis agent on the dissemination and transmission of other disease-causing pathogens, particularly those resulting in Lyme disease and anaplasmosis. Krause aims to improve upon the diagnostic tests and pharmaceutical therapies that are currently available.

An award from Medtronic Diabetes will support William Tamborlane, professor and chief of pediatric endocrinology, as he develops and produces a clinician-oriented guide on the use of continuous glucose monitoring (CGM), the latest advancement in diabetes technology. This manual will offer clinicians practical guidance on how to use Personal CGM to optimize patient management of real-time glycemic changes and Professional CGM as a tool for health care professionals to assess glycemic patterns retrospectively. For more than twenty-five years, the Yale Children’s Diabetes Program has been at the forefront of diabetes management, with extensive expertise in CGM research.

Aiming to extend the reach and impact of the Center for Green Chemistry and Green Engineering at Yale, The Kendeda Fund awarded a grant to the Center, which is led by Paul Anastas, widely recognized for pioneering the field of green chemistry. With this grant, The Kendeda Fund is enhancing the Center’s capacity to achieve fundamental scientific breakthroughs as well as to increase the public’s understanding of the pressing need to promote sustainability and minimize ecological footprints. In this way, the Fund advances the Center’s mission to design, develop, and advocate for environmentally benign products, processes, and materials.

Through its Research Leadership Program, The Patrick and Catherine Weldon Donaghue Medical Research Foundation supported a study to assess how a family-centered, intensive lifestyle intervention program may reduce the incidence of diabetes complications among high-risk minority and low income populations. The Foundation also granted funding to Yale School of Public Health for the Community Alliance for Research & Engagement (CARE) program, an alliance of community and university leaders working collaboratively to improve the health of local residents.
through comprehensive, evidence-based health promotion. Donaghue’s support for CARE’s flagship project, Community Interventions for Health, will extend the program’s impact nationally and globally.

The Flight Attendant Medical Research Institute is supporting research in several laboratories at Yale School of Medicine aimed at the early detection, prevention, treatment, and cure of diseases and medical conditions caused by exposure to tobacco smoke. The findings from these studies will not only significantly enhance our understanding of how second-hand cigarette smoke may affect the health of an individual, but also how it may increase vulnerability to infections by several viruses.

Through its 10,000 Women initiative, Goldman Sachs and its affiliated charities are supporting a partnership between Yale School of Public Health and Tsinghua University in Beijing to provide leadership education to underserved women in the health care field in China. Under the direction of Elizabeth Bradley, Yale’s director of global health initiatives and professor of public health in health policy and administration, Yale and Tsinghua will create a curriculum to build the business and management skills of mid- and senior-level managers in the health sector, particularly in the areas of quality improvement, human resources development, financial management, and leadership.

The Robert Wood Johnson Foundation awarded a major grant to the Rudd Center for Food Policy and Obesity to advance the study of food marketing and childhood obesity. Led by renowned experts Kelly Brownell and Marlene Schwartz, this project is designed to understand and address key deficiencies in the public health community’s understanding of the extent and effects of such advertising on youth. Through these efforts, which encompass five broad and ambitious initiatives, the Center is working to improve the health of children and adolescents across the United States adversely impacted by this growing epidemic.

The Dana Foundation is supporting critical research in molecular and cellular neuroscience and brain immunology with three generous grants: Thomas Biederer, will employ cellular imaging techniques to investigate the molecular mechanisms that govern neural plasticity; Michelle Hampson, will study the efficacy of using magnetic resonance imaging data to help Tourette’s syndrome patients gain control over their neural activity; and Michael Robek, will examine immune responses to viral-mediated brain cancers. The outcomes of these projects have a significant potential to influence the development of intervention strategies for mental disorders and brain cancers.

Two grants from The Goizueta Foundation will promote science and engineering education at Yale as well as formulate a higher education pipeline to serve as a model for other institutions. Funding for Science, Technology and Research Scholars (STARS) will encourage the persistence of undergraduates in the sciences, ensuring that they receive the academic support necessary to help them succeed in their courses and majors. The Foundation is also establishing a signature initiative for select doctoral candidates in the School of Engineering & Applied Science that will augment the traditional curriculum with enriching opportunities in industry, public service, business, and academia.

Covidien, a leading global provider of health care products, provided funding for the educational and research mission of the Department of Surgery at Yale School of Medicine. Covidien funded the Yale Surgical Skills and Simulation Center Training Program in Surgery to support the development of future leaders. Covidien also awarded two fellowships for surgeons in training for specialized expertise: one to the Section of Gastrointestinal Surgery for a Minimally Invasive Surgery Fellowship and one to the Section of Thoracic Surgery for a Thoracic Surgery Fellowship. In addition, Covidien funded this year a state-of-the-art Surgical Suite at the new Smilow Cancer Hospital.

Generous grants from the Dr. Ralph and Marian Falk Medical Research Trust are supporting neurodegeneration research in the laboratory of Stephen Strittmatter, Vincent Coates Professor of Neurology and professor of neurobiology at Yale School of Medicine. These studies promise to aid in the development of new therapies to repair spinal cord injuries and treat other neurodegenerative disorders, including Alzheimer’s disease. The University’s partnership with the Trust and its founders’ granddaughter, Yale alumnus Melanie Vere Nicoll ’89, is focused on the common goal of producing cures for otherwise incurable diseases through pioneering scientific discovery and innovation.
We live in a world that is increasingly interconnected— not just economically and geopolitically, but also in the experience of daily life. If Yale is to accomplish its historic mission of educating leaders in such a world successfully, it must do so with the understanding that its graduates will have global careers. Their contributions to society will transcend national boundaries. As a result, over the past decade every school and department at Yale has sought to broaden the international scope of its teaching and research, and donors have been generous in their support of initiatives to make the faculty and student body more global in its make-up, experiences, and outlook. Here are some of the many alumni, parents, and friends who are supporting Yale’s goal of becoming a global university of consequence.
Providing Resources for Lithuanian and Baltic Studies

In 1947, Joseph P. Kazickas ’51 Ph.D. received a scholarship from Yale that enabled him and his family to immigrate to America as refugees from communist Lithuania. Now more than sixty years later, he is expressing his gratitude with a gift through his family’s foundation to establish the Joseph P. Kazickas Fund to support the Baltic Studies program in the MacMillan Center’s Council on European Studies. The Fund will provide resources for visiting scholars from Lithuania, study abroad experiences in Baltic countries, and workshops and seminars on campus about issues relevant to the Baltic Sea region.

Expanding Perspectives in Architecture

Friends, family, and colleagues of Peter H. Dominick, Jr. ’63 have established a travel fellowship fund in Peter’s memory, following his sudden death on January 1, 2009. A renowned Denver-based architect, Dominick was described by those who knew him as a great steward of the land and passionate about nature, cities, and art. He traveled widely and believed students should have real-world, firsthand experiences when learning about architecture, landscape, and design. The Peter H. Dominick, Jr. Fellowship Fund at Yale will support undergraduate and graduate travel with faculty within the School of Architecture, as well as independent student travel. Individuals selected to receive funding will be known as the Peter H. Dominick, Jr. Fellows. Robert A.M. Stern, dean of the School of Architecture, said, “Peter Dominick was a superb architect and a wonderful person. He will never be replaced among the worthies who have brightened our profession.”
Establishing the Jackson Institute for Global Affairs

John W. ’67 and Susan G. Jackson have made a transformative gift to establish the Jackson Institute for Global Affairs. The Institute will greatly expand resources dedicated to internationally focused scholarship in Yale College, the Graduate School, and the professional schools, bringing four new tenured faculty members to Yale. The Institute also adds four senior fellows, distinguished practitioners drawn from high-ranking leaders in government and policy who will participate in teaching and research.

“The Jackson Institute will become a signature program, marking Yale’s global aspirations. Its teaching programs will permeate the University, expanding the curriculum in international affairs so that students in all its schools are better prepared for global leadership and service. I am profoundly grateful to John and Susan Jackson for their transformational gift,” said President Levin.

The new Institute will assume responsibility for the University’s core degree programs in the area of contemporary international affairs, expanding the undergraduate International Studies major and elevating the master’s program in International Relations. Beyond these programs, it will offer courses for students in all of Yale’s schools who are interested in global affairs, as well as career counseling and placement services.

To encourage a broader dialogue on global affairs, the Jackson Institute will manage a robust schedule of public lectures, conferences, and executive education, including senior governmental leadership programs to be held in the newly opened Greenberg Conference Center. In recent years, the University has hosted, for example, Chinese officials promoting the rule of law, presidents and vice-presidents of the leading Chinese universities, Indian and Japanese parliamentary leaders, and senior administration officials from Kazakhstan. Moving forward, the Institute’s new professors and senior fellows will add to the cohort of distinguished faculty and alumni teaching such programs.

The Jackson Institute is scheduled to open in fall 2010. Ian Shapiro, Henry R. Luce director of the Whitney and Betty MacMillan Center for International and Area Studies and Sterling Professor of Political Science, who helped to conceive the Institute, has served as acting director during the planning process.

“We hope to inspire students to pursue careers in diplomacy and public service and to become globally engaged leaders in all walks of life,” said Jackson “We are delighted to help Yale advance this mission.”
In November 2008, Yale University announced the establishment of the Yale-India Initiative. One of the broadest and most ambitious interdisciplinary efforts Yale has launched to date, it will create new faculty positions and programs across the University, positioning Yale among the world’s pre-eminent institutions for the study of and engagement with India and South Asia. The initiative has already received significant support from alumni and friends.

Dinakar Singh ’90 recently established two permanent endowments for the benefit of the Yale-India Initiative: the Singh Professorship in India and South Asian Studies and the Dr. Malathy Singh South Asian Studies Visiting Lectureship. The professorship will be an important resource, helping to attract an expert scholar in India and South Asia studies. The lectureship, named to honor Singh’s mother, was established in the spirit of the longstanding tradition of enriching University programs through collaborations with visiting scholars. Singh said, “I am especially pleased that Yale’s program of India and South Asia Studies spans a wide range of disciplines, including the arts and sciences, and also embraces Yale’s professional schools of environmental studies, law, management, medicine, public health, nursing, and others.”

New endowed professorships will play a vital role as Yale endeavors to broaden the scope of its teaching and research opportunities related to India. Adding expertise in areas of strategic importance to the Initiative will help inspire innovative scholarship and curricular opportunities, building on the University’s already robust offerings in the study of South Asian languages, history, culture, politics, and business. In addition to Singh, two additional donors have contributed to this effort by establishing professorships in Hindu studies and India and South Asia studies respectively. These endowed chairs provide an early foundation to support the success of the Yale-India Initiative. President Richard C. Levin said, “Professors are the basis for a thriving academic program upon which any truly successful connection with India has to rest and upon which Yale can build visibility and presence in the region.”
Pursuing International Justice

The John D. and Catherine T. MacArthur Foundation made grants to Yale Law School to support its efforts to protect human rights internationally and strengthen the rule of law in China. The Foundation funded the MacArthur International Justice Symposium on The Pursuit of International Justice: The Case of Darfur, hosted by the Orville H. Schell, Jr. Center for International Human Rights. With a grant to the China Law Center, the Foundation is supporting its collaborative work with public interest groups in China to advance legal reforms and promote human rights in the areas of juvenile justice and criminal procedure.

Advancing Yale’s Global Impact

YaleGlobal Online, edited by Nayan Chanda, is the flagship publication of the Yale Center for the Study of Globalization and one of the most widely read online journals about globalization in the world. It receives an average of 1.55 million hits every week and is read in 165 countries. Drawing from the University’s extensive pool of experts in the field, as well as outside authorities, YaleGlobal provides in-depth analysis and promotes a greater understanding of international issues at Yale and beyond. A gift from William H. Draper III ’50 will further secure its place as the foremost Web-based journal on foreign relations. President Levin said, “William Draper’s support of YaleGlobal is a direct contribution toward enhancing the University’s ability to reach out and educate the global community.”

Frederick Iseman ’74 has named the directorship for the Yale Center for the Study of Globalization, a position held since 2002 by Ernesto Zedillo ’81 Ph.D. Former president of Mexico, Zedillo is an influential spokesperson on issues related to international trade, finance, world poverty, and nuclear non-proliferation and disarmament. At Yale, he serves as professor in the field of international economics and politics and adjunct professor in forestry and environmental studies. As the Frederick Iseman ’74 Director, Zedillo will continue to advance the debate about globalization on campus, while promoting the flow of ideas between Yale and the policy world.
Yale alumni marked the 2009 reunion season by contributing to a broad range of programs and initiatives campus wide. Their support celebrates an enduring commitment to the University and has played an important role in maintaining the momentum of the Yale Tomorrow campaign.

Despite the challenging economic climate, reunion classes achieved landmark success this year, with the classes of 1954, 1959, and 1974 setting new records in total giving. In addition, the three youngest classes—1994, 1999, 2004—significantly surpassed their reunion giving and Alumni Fund goals, with the Class of 1999 more than doubling their 5th reunion total and the Class of 2004 reaching more than 150 percent of their Alumni Fund goal.

Here are just a few highlights from the year.

**William C. Kunkler III ’79** marked his 30th Yale College Reunion with a commitment that will help support the Cameron and Gus Speth Scholarship Fund in the School of Forestry & Environmental Studies, named in honor of the School’s former dean and his wife. In addition, he has allocated part of his support to the St. Thomas More Building Fund and, as a former varsity rower, to the Men’s Heavyweight Crew Association. Kunkler served on the reunion gift committee for his class and is a longtime donor to the Yale Alumni Fund.

**Husnu Okvuran ’94** celebrated his 15th Yale College Reunion with a gift to establish the Okvuran Fund for International Support. Created through the Yale School of Public Health Challenge Fund, it will provide resources for international summer internships/financial aid for participants in the Select Program in Public Health, a five-year, joint-degree opportunity that enables students in Yale College to earn both a bachelor’s degree and a master’s in public health. Special emphasis will be given to public health projects in, and students from, the Middle East and Turkey. Okvuran served as a member of his class’s reunion gift committee and previously volunteered as an agent chair for the Yale Alumni Fund. Okvuran lives in Dubai with his wife and two children and is a Managing Director at Goldman Sachs International.

The **Class of 1959** contributed a total of more than $132 million to celebrate their 50th Yale College Reunion. The largest reunion class gift in Yale’s history, this record-breaking effort was led by reunion gift committee chairs, Stephen Adams, Charles Ellis, and Charles Hoyt, and anchored by Denise and Stephen Adams and their $100 million gift to the School of Music.

The University recognized The Adamses for their transformative generosity at a reunion weekend concert in Sprague Hall. At the event, Stephen Adams spoke about his motivation to give and the satisfaction it has brought to his life. He said, “The responses from the recipients of our giving have been beyond generous with their expressions of thanks. So much so that in many instances my own emotional response has been that my eyes have filled with tears and my heart with joy, knowing that what we gave made a difference in the lives of others.” Because of the Adams historic gift, the Yale School of Music is now tuition free.

The Class of 1959’s total also includes more than $1 million to the Yale Alumni Fund, a new high-water mark in annual giving.